

HOW DO I CONSOLIDATE ERPS?

Many entities into 1 truth

1

Identify the capabilities of both the core and target ERP

ERP	Accounting Highlighted = critical	Ordering
ERP 1	GL - Multi-currency - Multi-entity - Localization - Etc.	Platform for ACH Online ordering platform
ERP 2	GL Localization	Online ordering platform
ERP 3		

2

Audit the workflow and data flows—create process maps

Operation process flow

3

Present the company’s unique advantages

4

Make a recommendation

Your choices

CONSOLIDATE

DEFER

HYBRIDIZE

SEPARATE

RUN IN PARALLEL

5

Build a team

An integration team should consist of:

- Executive sponsor
- Information technology representative
- Project managers
- Finance representative
- GM of that operation
- Learning and development

Also consider including:

- Warehouse/production leader
- Merchandising

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Evaluate the ERP(s) and sign contract

7

Define a rollout process and timeline

“Wherever there will be downtime, the leader of that business must be present. You need sponsorship from the highest level because if there are calls to be made that impact the bottom line, they must be responsible.”

Amanda Bond
Solutions Engineer, Lensing

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Implement, test, and train

Use a false go-live date to speed up testing

A false go-live date can help everyone adopt the system quicker. Suddenly feeling like they will have to use the new system can inspire users to discover scores of issues they hadn’t seen before.

Set your go/no-go criteria in advance

“Unless we have 90% functionality live and working without error in the sandbox by November 1, we will not proceed with the selective rollout.”

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Troubleshoot